# Los Angeles County Metropolitan Transportation Authority Office of the Inspector General

# Statutorily Mandated Audit of Miscellaneous Expenses April 1, 2021 to June 30, 2021

Report No. 22-AUD-03

Metro

# **TABLE OF CONTENTS**

INTRO	DDUCTION	1
OBJE	CTIVES, METHODOLOGY AND SCOPE OF AUDIT	1
BACK	GROUND	2
RESU	LTS OF AUDIT	2
1.	Non-Compliance with Purchase Card Policy	2
2.	Non-Compliance with Travel and Business Expense Policy	6
OBSE	RVATIONS	6
CONC	LUSION	10
RECO	MMENDATIONS	10
MANA	AGEMENT COMMENTS TO RECOMMENDATIONS	11
OIG E	VALUATION OF MANAGEMENT RESPONSE	11
ATAC	HMENTS	12
A.	Summary of Sampled Expense Audited	12
B.	Management Comments to Draft Report	13
C.	Final Report Distribution	24



Office of the Inspector General 818 West 7th Street, Suite 500 Los Angeles, CA 90017 213.244.7300 Tel 213.244.7318 Fax

E-SIGNED by Yvonne Zheng on 2021-10-22 12:11:54 PDT

**DATE:** October 22, 2021

**TO:** Metro Board of Directors

Metro Chief Executive Officer

FROM: Yvonne Zheng, Senior Manager, Audit

Office of the Inspector General

**SUBJECT:** Final Report on Statutorily Mandated Audit of Metro Miscellaneous Expenses

April 1, 2021 to June 30, 2021 (Report No. 22-AUD-03)

# INTRODUCTION

The Office of the Inspector General (OIG) performed an audit of Metro miscellaneous expense transactions processed from April 1, 2021 to June 30, 2021. This audit was performed pursuant to Public Utilities Code section 130051.28(b) which requires the OIG to report quarterly to the Board of Directors on the expenditures of the Los Angeles County Metropolitan Transportation Authority (Metro) for miscellaneous expenses such as travel, meals, refreshments, and membership fees.

We found that the transactions reviewed generally complied with Metro policies, were reasonable, and adequately supported by required documents. However, we noted the following issues on eight of the 45 expenses reviewed:

- Non-Compliance with Purchase Card Policy
- Non-Compliance with Travel and Business Expense Policy

# **OBJECTIVES, METHODOLOGY AND SCOPE OF AUDIT**

The objectives of the audit were to determine whether:

- Expenses charged were proper, reasonable, and in accordance with Metro policies and procedures.
- Expenses had proper approval, receipts, and other supporting documentation.
- Policies and procedures were adequate and followed to ensure that expenses were documented and accounted for properly.

# Office of the Inspector General

Report No. 22-AUD-03

To achieve the audit objectives, we performed the following procedures:

- Obtained and reviewed applicable policies and procedures;
- Interviewed Metro personnel including staff in Accounting, Communications, Chief Policy Office, Human Capital and Development, Operations, Planning and Development, and Vendor/Contract Management; and
- Reviewed invoices, receipts, justification memos, and other supporting documents.

This audit covered a review of Metro miscellaneous expenses for the period of April 1, 2021 to June 30, 2021. For this period, miscellaneous expenses totaled \$3,961,106¹ with 447 transactions. We selected 45 expense transactions totaling \$2,215,804 for detail testing. Thirty of the expense transactions were randomly selected, six were selected due to their large dollar amounts, and nine were selected to add more samples for Corporate Membership (Account 50905) and to sample other accounts. See Attachment A for details.

This audit was conducted in accordance with generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusion based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusion based on our audit objectives.

# **BACKGROUND**

All Metro expenditures are categorized into various expense accounts and recorded in Metro's Financial Information System (FIS). Metro employees have several options for seeking payment for miscellaneous expenses incurred, such as check requests, purchase cards, purchase orders, and travel & business expense reports. Each option has its own policies, procedures, or guidelines.

The Accounting Department's Accounts Payable section is responsible for the accurate and timely processing of payment for miscellaneous expenses.

# **RESULTS OF AUDIT**

The audit found that the transactions reviewed generally complied with policies, were reasonable, and adequately supported by required documents. However, we noted issues on the following eight transactions:

<sup>&</sup>lt;sup>1</sup> This total does not include transactions that were \$200 or less, offsetting debits/credits, and transactions from the OIG and Transit Court Departments.

Report No. 22-AUD-03

# 1. Non-Compliance with Purchase Card Policy

Criteria: Pursuant to the Purchase Card (P-Card) policy, the Cardholder must forward the P-Card package (monthly P-Card log, reconciled monthly bank statement, and receipts) to the designated Approving Official for review and approval within five working days of receipt of the bank statement. The Approving Official, in turn, should review and approve statement packages within five working days from the date of receipt. The P-Card package should be received by Accounting not later than the 15<sup>th</sup> day of the following month.

We found that seven out of 17 sampled P-Card transactions we reviewed disclosed non-compliance with the policy, as discussed below:

# a. Late Submission and/or Approval

Our audit found that the following cost centers failed to submit and/or approve their P-Card package on time:

		P-Card Statement	Statement Amount/No. of	Date	
No.	Cost Center	Date	Transactions	Submitted	Remarks
1	Planning &	10/22/2020	\$2,192.54	Submitted	Late submission by
	Development			3/11/2021;	four months & late
	(P&D)		(6 Transactions)	approved	approval by three
				6/02/2021	months
Reason: Cardholder stated that he cannot remember the exact reason for submission but added that he is now submitting the reconciliation package on time.  The Approving Official electronically approved the statement in March but did realize that it did not go through in the system until Accounting advised him in June					
2	P&D: Grants Management	12/22/2020	\$2,334.00	5/25/2021	Late by four months
	& Oversight		(3 Transactions)		
	Descent Condi	نه ادعوه مدادات	1 4	.:	oughwag the indinect

Reason: Cardholder stated that "the late submission and approval was the indirect result of staff adherence to Metro policies that prevented equipment purchase and distribution to employees working remotely as a result of Safer-At-Home orders enacted to mitigate impacts of the unexpected global health emergency. Lack of equipment (ex: scanners) and software (ex: licensed PDF or other tools enabling digital signatures or document capture) for facilitating review, signature collection, and digital upload at the remote locations prevented completion of the established workflow within expected processing timeframes."

# Office of the Inspector General

Report No. 22-AUD-03

	The Approving Official confirmed that they "were given explicit direction to not purchase equipment for use at the locations being used for work during the pandemic – which were overwhelmingly not Metro facilities (most likely employee homes)."					
	command on th	e upcoming re	with her, she stated the port and our recomme hanges within Plannin	endation to ac		v
3	Marketing	1/22/2021	\$2,110.78	5/21/2021/	Late by months	three
			(66 Transactions)			
	Reason: Cardholder explained that the P-Card purchases he made were not ordinary purchases (the items were for Metro online shop) and it took him a long time to complete the reconciliation. He added there were several layers of processes involved in the reconciliation, and it was really time-consuming and a little complicated with a high volume of transactions each month. He added that he was also busy with other tasks.  The Approving Official informed us that he discussed the issue with the Cardholder who "committed to submitting P-Card log/packages in a timely manner." He					
			thly statement was su	,	1	
4	Emergency Management	2/22/2021	\$376.47 (1 Transaction)	6/29/2021/	Late by months	three
			Honestly, I forgot. work and personally	_	to the details, e	except
5	Records & Information	4/22/2021	\$1,729.09	6/22/2021/	Late by one m	onth
	Management		(12 Transactions)			
	Reason: Cardholder stated that he "manages all procurement, support, maintenance, and implementation of systems for the Library and Records Mgmt. The systems totaling 47+ systems include the Board, Board Archives, Legal Hold, Ontology/Taxonomy, Records Retention Schedule, Federated Search, and Universal Records Management systems." He added that he manages all of these systems with a staff of two, including himself.  The Approving Official said that they are aware of the deadlines and will work diligently to meet them. He said that their department is currently understaffed.					taling nomy, eement

# Office of the Inspector General

Report No. 22-AUD-03

6	Admin	2/22/2021	\$90,645.93	Submitted	Late approval	by
	Business			3/23/2021;	two months	
	Services		(118 Transactions)	approved		
				5/20/2021		
	Paggar Cardh	older worked	on some neyments en	d aradit issuas	· bath aardbaldar a	and
	Reason: Cardi	older worked	on some payments an	d credit issues	, bom cardiolder a	ma

Reason: Cardholder worked on some payments and credit issues; both cardholder and Approving Official availed of Voluntary Separation Incentive Program (VSIP) early this year and the department had to reorganize; the temporary replacement for P-Card approver was not trained until late April.

The Executive Officer informed us that the staff has already been advised by the Manager and "there has been regular follow-up to ensure that reconciliation and status updates occur. As a result, an online log was put in place and is being monitored by the Deputy Executive Officer to ensure timely processing until the vacant Administrative Aide and Sr. Manager positions are permanently filled."

It is important that the P-Card summary and reconciliation package are submitted and approved in a timely manner to closely monitor the department's expenditures and budgets. If P-Cardholders are delinquent with their P-Card logs, their cost center's account balances are not current because they do not reflect all the purchases made. In addition, prompt submission of the P-Card statement and reconciliation package will give Accounting more time to review the transactions and ensure that purchases are made in accordance with Metro policy.

# b. No Written Pre-approval of P-Card purchases

The Cardholder of Wayside Systems Track Maintenance purchased books on Principles of Track Maintenance for \$3,793.40 on April 8, 2021; however, we did not find any written pre-approval authorizing this transaction. There was no written request such as an email or interoffice memo before the purchase was made.

The Cardholder stated that he obtained verbal pre-approval to purchase the items and his proof was the signature of the approving official on the credit card statement.

The P-Card policy requires that the "Approving Official must explicitly pre-approve all purchases made by Cardholders in writing. This may be done individually before each purchase, or by providing precise guidelines concerning types or categories of items, and/or by specifying the supplier(s) allowed, etc."

Securing written approval prior to making purchases ensures that transactions are authorized and valid. The Cardholder and Approving Official should be aware of the preapproval policy; the Cardholder should only make purchases which are pre-approved in writing.

Office of the Inspector General

Report No. 22-AUD-03

# 2. Non-Compliance with Travel and Business Expense Policy

<u>Travel and Business Expense (TBE) Report Was Submitted Almost Two Years After Travel</u>

The Superintendent of Operations Liaison and Planning attended the APTA Conference in Toronto, Ontario, Canada from June 23 to 26, 2019. However, the employee did not submit his TBE Report with reimbursable expenses of \$1,968.94 until March 21, 2021 - almost two years later – just before he retired in the same month. It was approved by his Supervisor and the Travel Program Administrator in May 2021 and by the Chief Operations Officer on June 24, 2021.

The Travel and Business Expense Policy (FIN 14) requires that the "TBE Report must be completed, approved and delivered to the Travel Program Administrator within 30 calendar days of the date of returning from travel, or from date of credit card statement."

The employee explained in his memo that he was unable to locate the receipts for his luggage (\$60.26) and taxi (\$51.07) and hoped that he would eventually find them but did not have any luck. He added that he changed departments and got busy; thus, he was unable to submit the TBE Report on time.

The Travel Program Administrator stated that after the employee retired in March, she worked with his department's administration staff to get the report approved because there were some items that she needed prior to her approval.

It is important that TBE reports are submitted in a timely manner in order for the expense to be recorded in the proper accounting period and for their department's budget balances to be updated.

Staff should be reminded to submit TBE Reports in a timely manner. The traveler's department and Travel Program Administrator should keep track of travels for which the TBE Report has not yet been submitted.

# **OBSERVATIONS**

# 1. Corporate Membership for Fiscal Year 2022 Recorded in Fiscal Year 2021

The following annual memberships for Fiscal Year 2022 were recorded as expenses for Fiscal Year 2021:

- American Public Transportation Association (APTA) \$146,500
- Mobility 21 Transportation Coalition \$25,000

# Office of the Inspector General

Report No. 22-AUD-03

The staff in Board Relations who filled out the Corporate Membership form and submitted the check request explained that the error was due to oversight. Upon our inquiry, Accounting coordinated with the cost center and made an adjusting entry to record the expenses to the correct accounting period.

It is important that transactions are recorded in the proper accounting period to monitor the department's expenditures and budgets in each period, and for their department's budget balances to be updated.

# 2. Comparison of Miscellaneous Expenses for the Current Period with Prior Period/Year

In the course of our audit, we noted the following when comparing the miscellaneous expenses for this quarter with the prior period and prior year. (Note: All amounts were based on audit population.)

# a. Current Quarter (FY21 Q4) vs. Last Quarter Miscellaneous Expenses (FY21 Q3)

Miscellaneous expenses tripled from \$1.3 million last quarter to almost \$4 million this quarter, an increase of approximately \$2.7 million over the prior quarter. This was mainly due to the \$2.6 million increase in advertising expense because of media campaigns on Micro Transit, "Return to Service," bus operator recruitment, ridership, and others.

Corporate membership increased by \$218,800 but this was mainly due to FY22 membership stated in section 1 above that was erroneously recorded this quarter/fiscal year.

The decrease of \$211,751 in Miscellaneous expense (account 50999) was mainly due to payment made last quarter for TAP cards worth \$270,000; the cards were given to seniors to help them get to vaccine centers. Other accounts posted a minimal increase compared to the prior quarter. See Table 1 below:

Table 1: Current Quarter vs. Last Quarter

Account	Ap	or-Jun 2021	Jai	n-Mar 2021	Increase Decrease)
Advertising	\$	3,162,947	\$	572,451	\$ 2,590,496
Business Travel		17,476		2,730	14,746
Corporate Membership		298,579		79,779	218,800
Professional Membership		18,625		10,435	8,190
Seminar and Conference Fee		59,466		32,170	27,296
Miscellaneous (50999) *		385,221		596,972	(211,751)
Others (Business meals, etc.)		18,792		15,113	3,679
Total	\$	3,961,106	\$	1,309,650	\$ 2,651,456
Increase over Prior Quarter					202%

<sup>\*</sup>Miscellaneous (account number 50999) is used for miscellaneous expenses incurred that cannot be classified under accounts 50901 to 50940, including payments made to cover the expenditure of fines and penalties incurred by Metro, books and periodicals used in the normal operation of Metro's business, recruitment expenses, community outreach, postage, and others. (Source: Metro's Descriptive Chart of Accounts)

# b. Current Quarter (FY21 Q4) vs. Same Quarter of Last Year (FY20 Q4) Miscellaneous Expenses

Miscellaneous expenses doubled in the current quarter compared to the same quarter of last year, mainly due to advertising and corporate membership, as explained in section (a) above. See Table 2 below:

Table 2: Current Quarter vs. Same Quarter of Last Year

Account	Ap	or-Jun 2021	Ap	r-Jun 2020		Increase Decrease)
Advertising	\$	3,162,947	\$	1,022,171	\$	2,140,776
Business Travel		17,476		375,121		(357,645)
Corporate Membership		298,579		44,000		254,579
Professional Membership		18,625		11,461		7,164
Seminar and Conference Fee		59,466		54,881		4,585
Miscellaneous (50999) *		385,221		314,239		70,982
Others (Business meals, etc.)		18,792		80,463		(61,671)
Total	\$	3,961,106	\$	1,902,336	\$	2,058,770
Increase over Same Quarter of	ncrease over Same Quarter of Last Year					108%

# c. Fiscal Year 2021 (July 2020 - June 2021) vs. Fiscal Year 2020 (July 2019 - June 2020)

Miscellaneous expenses for the Fiscal Year (FY) 21 amounted to \$6.6 million or an average of \$1.6 million per quarter. In comparison, total miscellaneous expenses for FY 20 amounted to \$7.5 million or \$1.9 million per quarter. See Figure 1 below:

Miscellaneous Expenses per Quarter Fiscal Year 2021 vs. Fiscal Year 2020 (Amounts in Millions) \$6.0 \$4.0 \$4.0 \$2.0 \$1.9 \$1.9 \$0.5 \$-Jul-Sep Oct-Dec Jan-Mar Apr-Jun FY 21 (Total \$6.6) FY 20 (Total \$7.5)

Figure 1: Miscellaneous Expenses per Quarter – FY 21 vs. FY 20

As mentioned in our previous report, Audit of Miscellaneous Expenses from January 1 to March 31, 2021 (22-AUD-01), cost savings measures were implemented from April 1 to October 1, 2020, in compliance with the former Chief Executive Officer's mandate to cease expenditure in travel, seminar, business meals, training, membership, advertising, and other miscellaneous expenses.

Figure 2 below shows the spending trend for miscellaneous expenses from July 2019 to June 2021:

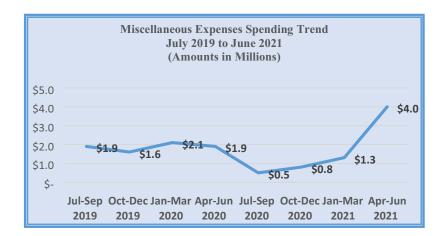


Figure 2: Miscellaneous Expenses Spending Trend - July 2019 to June 2021

Office of the Inspector General

Report No. 22-AUD-03

As shown in the above chart, after the cost savings actions ended in October 2020, miscellaneous expenses have been trending upward. As discussed in 2.a above, out of \$4 million expenses in the current quarter, \$3.16 million or about 80% was spent for advertising.

# CONCLUSION

The miscellaneous expenses we reviewed for the period of April 1, 2021 to June 30, 2021 generally complied with policies, were reasonable, and adequately supported by required documents. However, we found that for eight of the expenses reviewed, requirements were not followed regarding Purchase Card policies and Travel and Business Expense. Seven staff did not comply in submitting the required reports on time and one Purchase Cardholder failed to obtain written pre-approval for purchases made.

# RECOMMENDATIONS

### We recommend that:

Customer Experience Office (Communications), Office of Board Administration, Planning and Development (Real Estate and Grants Management and Oversight), Chief Safety Office (System Security & Law Enforcement), and Strategic Financial Management (Vendor/Contract Management):

1. Instruct all Purchase Card program participants involved in the reconciliation process to submit and approve the monthly statements and reconciliation package in a timely manner.

# Planning and Development (Grants Management and Oversight):

2. In addition to the above recommendation, consider the Purchase Cardholder going to the office once a month in order to complete the task on time if it cannot be done remotely. Otherwise, use other payment options such as Check Request instead of using Purchase Card to purchase items that the department needs.

# Operations (Maintenance of Way and Operations Liaison):

- 3. Remind the Purchase Cardholder and Approving Official to be aware of the written preapproval policy; the Cardholder should only make purchases which are pre-approved in writing.
- 4. Instruct staff to submit Travel and Business Expense (TBE) Reports in a timely manner and monitor and track staff travel activity and their respective TBE reports.

# Office of the Inspector General

Report No. 22-AUD-03

# Chief People Office (Administrative Support):

- 5. Coordinate with Information Technology Services for the implementation of the electronic notification process to be sent to travelers who have not submitted their TBE reports; follow up with the service request sent to ITS in October 2020.
- 6. Continue the Travel Program Administrator's efforts to monitor travels for which the TBE Report has not yet been submitted while the electronic notification is not yet in place.

# MANAGEMENT COMMENTS TO RECOMMENDATIONS

On October 8, 2021, we provided Metro Management a draft report. On October 22, 2021, Metro Management submitted their responses summarizing their corrective actions, as shown in Attachment B.

# OIG EVALUATION OF MANAGEMENT RESPONSE

Metro Management's responses and corrective actions taken are responsive to the findings and recommendations in the report. Therefore, we consider all issues related to the recommendations resolved and closed based on the corrective actions taken.

# Summary of Sampled Expenses Audited April 1, 2021 to June 30, 2021

9		Total	Sample
Account	Account Description	Amount	Amount
50213	Training Program	\$ 11,989	\$ 1,495
50903	Business Meals	2,446	300
50905	Corporate Membership	298,579	250,939
50908	Employee Relocation (a)	0	0
50910	Mileage and Parking	4,357	760
50912	Professional Membership	18,625	1,140
50914	Schedule Checkers Travel (b)	0	0
50915	Seminar and Conference Fee	59,466	2,125
50917	Business Travel	17,476	2,378
50918	Advertising	3,162,947	1,871,695
50930	Employee Activities and Recreation (a)	0	0
50999	Other Miscellaneous Expenses	385,221	84,972
	Total	<u>\$3,961,106</u>	<u>\$2,215,804</u>
9			9

- (a) No transaction for this quarter
- (b) Transactions below \$200; thus, not included in the audit population



Date	October 8, 2021
То	Yvonne Zheng Sr. Manager, Audit
From	Collette Langston Board Clerk
Subject	Response to OIG Audit No. 22-AUD-03

This memo is in response to the Office of the Inspector General audit, 22-AUD-03, which found Records and Information Management noncompliant with Metro's Purchase Card Policy due to late submission of the reconciliation package for payment.

Board Administration agrees with the Office of the Inspector General (OIG) that it is important that the P-Card summary and reconciliation package are submitted and approved in a timely manner.

Staff responsible for the reconciliation process have been advised to submit and approve monthly statements in a timely manner.

Please contact me at 213.364.6681 if you would like to discuss or require additional information.



Date	10/13/2021
То	Yvonne Zheng Senior Manager, Audit Office of the Inspector General
From	Glen Beccerra Executive Officer, Marketing
Through	Yvette Rapose Chief Communications Officer
Subject	Audit of Metro Miscellaneous Expenses April 1, 2021 to June 30, 2021

This memo is Communications' management's response to the recommendations in the Statutorily Mandated Audit of Metro Miscellaneous Expenses for the period of April 1, 2021 to June 30, 2021.

### Recommendation

 Instruct all Purchase Card program participants involved in the reconciliation process to submit and approve the monthly statements and reconciliation package in a timely manner.

### Management Response

Communications management agrees with the OIG recommendations.

The cardholder explained that the P-card purchases he made were not ordinary purchases and therefore, took him a long time to reconciled. Given the nature of such purchases, in the future, the employee has been instructed to reserve the needed time to complete the reconciliation on time. Since that time, he has been working diligently and has submitted the PCard reconciliation on time.

Please contact me at (213) 418-3154 raposey@metro.net if you have any questions.



Date	October 15, 2021
То	Karen Gorman
	Inspector General
From	James T. Gallagher
	Chief Operations Officer
Subject	Management Response to the Audit of
₹3)	Metro Miscellaneous Expenses (Report # 22-
	AUD-03)

Operations Management has received and reviewed the Audit of Metro Miscellaneous Expenses for transactions processed from April 2021 – June 2021 in the Maintenance & Engineering and Operations Liaison units within Operations. The report includes the following recommendations for Operations:

 Remind the Purchase Cardholder and Approving Official to be aware of the written preapproval policy; the Cardholder should only make purchases which are pre-approved in writing

**Response:** Agree; Maintenance & Engineering purchase cardholders and approval officials have been reminded to be aware of the written pre-approval policy for all purchases and that cardholders should only make purchases which are explicitly pre-approved in writing by their supervisor and approving official.

 Instruct staff to submit Travel and Business Expense (TBE) Reports in a timely manner and monitor and track travel activity and their respective TBE reports.

**Response:** Agree; Operations Liaison staff have been reminded to submit TBE's in a timely manner to the Travel Program Administrator or no later than 30 days of the date returning from travel, or from date of credit card statement.

CC: Yvonne Zheng, Sr. Mgr., Audit
Diane Corral-Lopez, EO, Operations Administration
Paul Squires, Director, Wayside Systems
Frank Alejandro, Sr. Executive Officer, Operations Liaison
Errol Taylor, Sr. Executive Officer, Maintenance & Engineering (Acting COO)
Nancy Alberto-Saravia, Director, Finance & Administration



Date	October 15, 2021
То	Karen Gorman
	Inspector General
From	Debra Avila Chief Vendor/Contract Management Officer
Subject	Response to OIG Draft Report, Audit of Misc.
	Expenses (Report No. 22-AUD-03)

### **OVERVIEW**

I have reviewed the results of the subject draft report and concur with the findings and recommendations for V/CM in the report.

### **RESULTS OF AUDIT**

Corrective measures have been taken by V/CM, and are included below under the heading **PROPOSED ACTIONS**, to correct the observation that sampled P-Card transactions reviewed disclosed noncompliance with the policy, AND cost centers failed to submit and/or approve their P-Card package on time.

### RECOMMENDATION

Customer Experience Office (Communications), Office of Board Administration, Planning and Development (Real Estate and Grants Management and Oversight), Chief Safety Office (System Security & Law Enforcement), and Strategic Financial Management (Vendor/Contract

### Management):

 Instruct all Purchase Card program participants involved in the reconciliation process to submit and approve the monthly statements and reconciliation package in a timely manner.

### PROPOSED ACTIONS

Vendor/Contract Management concurs with this recommendation and the department will continue to address the timely submission of statements.

The Executive Officer over Support Services, the department responsible for PCard activity for V/CM, has sent out a communication to staff on September 15, 2021 (see Figure 1 below) to ensure that reconciliation and status updates occur timely. In addition, an online log (see Figure 2 below) was put in place and is being monitored by the Deputy Executive Officer and department Senior Manager to ensure timely processing by staff.

V/CM P-Card Program participants (cardholders and approvers) have now all been trained and shall take the appropriate re-fresher training every two years as required by the program.

# **Management Comments to Draft Report**

# Communication to V/CM Staff

Figure 1:

### Gonzales, Michael

From: Gonzales, Michael

Sent: Wednesday, September 15, 2021 4:14 PM

To: Perez, Raul; Lora, Abraham; Lin, Shuyen; Gonzalez, Raul (GonzalezRa@metro.net); Maul-Crumby, Gaby; Castro-Hernandez,

Stephanie; Wright, Keenan
Subject: PCard Reconciliations

While some of you may not be specifically responsible for all Purchase Card activities, it is still important to be sure that all Purchase Card program participants involved in the reconciliation process have the information necessary to submit and approve the monthly statements in a timely manner. This includes, but is not limited to the completion of logs and statement reconciliations. If for any reason you anticipate a potential delay, you are responsible for communicating status to your manager to ensure that any delays can be mitigated.

Thank you for your cooperation

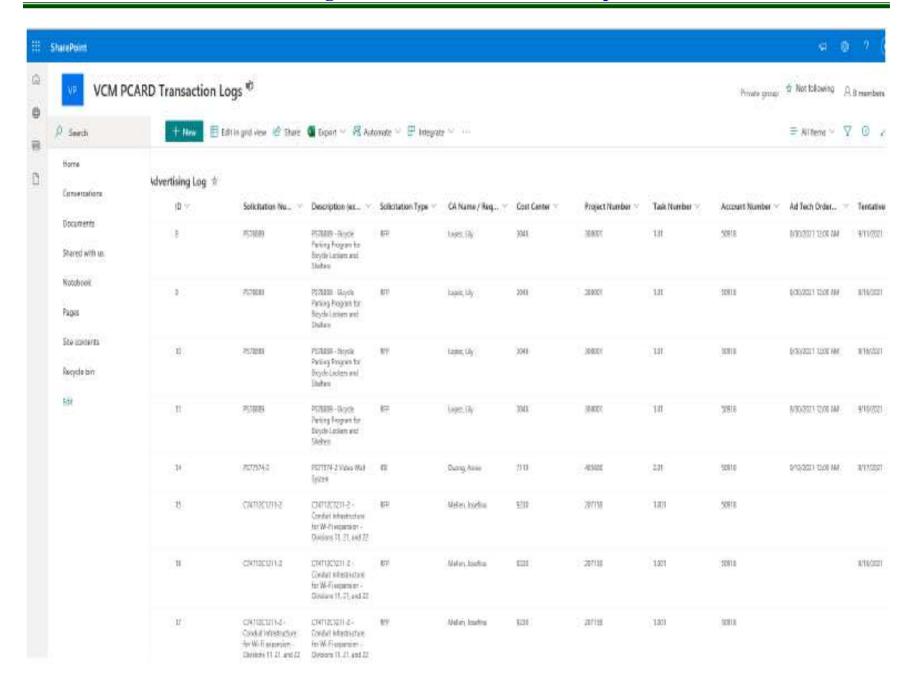
### Michael E Gonzales

Executive Officer Support Services Vendor/Contract Management 213.418.3106 W 213.804.5447 C

metro.net | facebook.com/losangelesmetro | @metrolosangeles

Metro provides excellence in service and support.

# **Management Comments to Draft Report**





2	
Date	October 20, 2021
То	Yvonne Zheng, Senior Manager
	Audit Office of the Inspector General
From	James de la Loza, Chief Planning Officer Countywide Planning & Development
Subject	Response to Audit Report No. 22-AUD-03, Results of Audit 1(a)

### **Audit Report Issue**

In the Draft Report: Statutorily Mandated Audit of Metro Miscellaneous Expenses April 1, 2021 to June 30, 2021 (Report No. 22-AUD-03), the audit results found the following issues for Countywide Planning & Development:

### 1(a) Non-Compliance with Purchase Card Policy - Late Submission and/or Approval

No. 1: Late submission by 4 months and late approval by 3 months on P-Card statement date 10/22/2020 in the total amount of \$2,192.54 for 6 transactions. The Cardholder stated he cannot remember the exact reason for the late submission but added he will now submit their reconciliation packages on time. The Approving Official thought he had approved the statement in March but did not realize his electronic approval did not go through in the system until Accounting advised him in June.

No. 2: Late submission by 4 months on P-Card statement date 12/22/2020 in the total amount of \$2,334.00 for 3 transactions. The Cardholder stated the late submission and approval was the indirect result of staff adherence to Metro policies that prevented equipment purchase and distribution to employees working remotely because of Safer-At-Home orders enacted to mitigate impacts of the COVID-19 pandemic. Lack of equipment and software at remote locations prevented completion of the established workflow within expected processing timeframes.

### Countywide Planning & Development Response

Countywide Planning & Development's Financial & Management Services (FMS) team reminded Cardholders and Approving Officials the importance of submitting monthly reconciliation packages and approving them on time. The FMS team also reminded Cardholders and Approving Officials that if they encounter any equipment or technical difficulties in reconciling or approving monthly statements while working remotely, they are welcome to come in to the office to use office equipment or contact office staff to provide assistance. Moving forward, and as an added measure to ensure Cardholders are reconciling their monthly statements in a timely mannger, the Director of Financial & Management Services is requesting all Cardholders to forward their monthly reconciliation packages to him to be included in our Department's central records.



# Metro

# Interoffice Memo

Date	October 20, 2021
То	Yvonne Zheng, Senior Manager, Audit Officer of the Inspector General
From	Judy Gerhardt, Chief System Security & Law Enforcement
Subject	Response to Draft Report (No. 22-AUD-03): Audit of Metro Misc. Expenses April-June 2021
Copies	Aston T. Greene, E. O./Deputy Chief System Security & Law Enforcement

# Background:

This memo is in response to the Draft Report Audit of Metro Misc. Expenses April-June 2021 (Report No. 22-AUD-03). The Metro Office of Inspector General (OIG) performed the audit, which resulted in one (1) finding. The result of the audit identified the following concern in relation to the System Security & Law Enforcement (SSLE) Department and its compliance with Metro's Purchase Card Policy.

 Late Submission and/or Approval - Our audit found that the following cost centers failed to submit and/or approve their P-Card package on time.

1 Transaction late by three months. A February 2021 purchase was not reconciled until June 2021 (pg. 4).

### Results of Audit:

SSLE has reviewed the finding related to the late purchase Card submission. The recommendation below is accepted and has been addressed.

### Recommendations:

The following recommendation was directed to System Security and Law Enforcement:

 #1. Instruct all Purchase Card program participants involved in the reconciliation process to submit and approve the monthly statements and reconciliation package in a timely manner. Page 2

## Response to Recommendation #1:

From October 2020, Cardholder cared for her ailing mother, who was hospitalized several times until her passing in July 2021. While caring for her mother between October 2020 and July 2021, Cardholder's duties increased as she managed COVID-19 related programs. Due to these factors, Cardholder admittedly neglected to submit her purchase card reconciliation on time. Cardholder acknowledged this oversight and took immediate action to correct it.

# Corrective Actions(s):

The following corrective action has been taken and is in effect:

Cardholder has now set a monthly calendar reminder to ensure the timely submission of her purchase card statements.

cc:

Karen Gorman, Inspector General, Office of the Inspector General Aldon Bordenave, Sr. Director Emergency Preparedness



Date	October 21, 2021
То	Yvonee Zheng
	Senior Manager, Audit Office of Inspector General
From	Patrice McElroy Interim Chief Human Capital & Development Officer
Subject	Statutorily Mandated Audit of Metro Miscellaneous Expenses April,1 2021 to June 30,2021 (Report No. 22-AUD-03)

Thank you for the opportunity to respond to the findings and recommendations prior to the final release of the Audit Report. It is our understanding that this audit was performed pursuant to Public Utilities Code section 130051.28(b) which requires the OIG to report quarterly to the Board of Directors on the expenditures of the Los Angeles County Metropolitan Transportation Authority for miscellaneous expenses such as travel, meals, refreshments, and memberships. Please see below our responses to the Recommendations.

### Recommendations

 Coordinate with Information Technology Services for the implementation of the electronic notification process to be sent to travelers who have not submitted their TBE reports; follow up with the service request sent to ITS in October 2020.

Response: Staff concurs with the recommendation and will coordinate with Information Technology Services for the implementation of the electronic notification process to be sent to travelers who have not submitted their TBE reports. In addition, a report will be developed to assist staff in notifying the employee as well. Staff has followed up with ITS regarding the implementation of an e-mail notification for outstanding expense reports. The corrective action plan has been initiated pending ITS implementation. ITS has advised that they will resume work on this project by the 4<sup>th</sup> quarter of FY22.

# Metro

# Interoffice Memo

Continue the Travel Program Administrator's efforts to monitor travels for which the TBE Report has not yet been submitted while the electronic notification is not yet in place.

**Response:** Staff concurs with the recommendation and will continue to monitor travel and develop a report to assist with notifying the employees that they have not submitted their TBE Reports, while the electronic notification is not yet in place. ITS has advised that they will resume work on this project by the 4<sup>th</sup> quarter of FY22.

# **Board of Directors**

Kathryn Barger

Mike Bonin

James Butts

Jacquelyn Dupont-Walker

Fernando Dutra

Eric Garcetti

Janice Hahn

Paul Krekorian

Sheila Kuehl

Holly Mitchell

Ara Najarian

Hilda Solis

Tim Sandoval

**Anthony Tavares** 

# Metro

Chief Executive Officer

Chief of Staff

Board Clerk

**Inspector General** 

Chief Financial Officer

**Chief Operations Officer** 

Chief Planning Officer

Deputy Chief of Human Capital and Development Office (Interim)

Deputy Chief of System Security and Law Enforcement

Acting Deputy Chief of Communications

Executive Officer, Administration, Management Audit Services

Manager, Records & Information Management